

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**15. (Loss)/earnings per share**

Basic (loss)/earnings per share is calculated by dividing the profit or loss for the period attributable to equity shareholders by the weighted average number of the Company's ordinary shares in issue during the period. The weighted average number of the Company's ordinary shares in issue during the period excludes 3,962,756 shares (2008: 4,002,675 shares; 2007: 4,331,018 shares), being the weighted average number of own shares held during the period.

Diluted earnings per share takes into account the dilutive effect of potential ordinary shares. The weighted average number of the Company's ordinary shares used in the calculation of diluted earnings per share excludes the effect of:

- options and awards over 16,091,420 shares (2008: 19,080,654 shares; 2007: 8,717,949 shares) whose exercise prices exceeded the average market price of the Company's ordinary shares during the period and were, therefore, anti-dilutive; and
- options and awards over 2,793,494 shares (2008: 2,265,568 shares) whose exercise prices were exceeded by the average market price of the Company's ordinary shares during the period and were, therefore, theoretically dilutive but were not taken into account in the calculation of diluted earnings per share because the Group incurred a loss in the period.

	Year ended 2 January 2010 \$ million	Restated* Year ended 3 January 2009 \$ million	Restated* Year ended 29 December 2007 \$ million
<b>Continuing operations</b>			
Profit/(loss) for the period	9.9	(46.5)	385.2
Minority interests	(21.6)	(18.1)	(25.0)
(Loss)/earnings for calculating basic (loss)/earnings per share	(11.7)	(64.6)	360.2
Effect of dilutive potential ordinary shares:			
– Dividends payable on preference shares	–	–	1.2
(Loss)/earnings for calculating diluted (loss)/earnings per share	(11.7)	(64.6)	361.4
<b>Discontinued operations</b>			
Loss for the period for calculating basic and diluted loss per share	(3.9)	–	(66.7)
<b>Continuing and discontinued operations</b>			
Profit/(loss) for the period	6.0	(46.5)	318.5
Minority interests	(21.6)	(18.1)	(25.0)
(Loss)/earnings for calculating basic (loss)/earnings per share	(15.6)	(64.6)	293.5
Effect of dilutive potential ordinary shares:			
– Dividends payable on preference shares	–	–	1.2
(Loss)/earnings for calculating diluted (loss)/earnings per share	(15.6)	(64.6)	294.7
<b>Weighted average number of ordinary shares</b>			
For calculating basic (loss)/earnings per share	880,799,900	879,727,725	870,297,953
Effect of dilutive potential ordinary shares:			
– Share options and awards	–	–	4,018,619
– Preference shares	–	–	9,714,541
For calculating diluted (loss)/earnings per share	880,799,900	879,727,725	884,031,113

\* See note 2