

FIVE-YEAR SUMMARY (UNAUDITED)

\$ million, unless stated otherwise	Year ended 2 January 2010 ⁽¹⁾	Year ended 3 January 2009 ^{(1) (2)}	Year ended 29 December 2007 ^{(1) (2)}	Year ended 30 December 2006 ^{(1) (2)}	Year ended 31 December 2005 ^{(1) (2)}
Consolidated income statement data					
Sales	4,180.1	5,515.9	5,886.1	5,746.1	5,380.2
Adjusted operating profit⁽³⁾	249.8	402.9	530.2	545.1	547.2
Amortisation of intangible assets arising on acquisitions	(11.2)	(10.6)	(7.2)	(5.0)	(0.4)
Impairment	(73.0)	(342.4)	(0.8)	(2.9)	(0.4)
Restructuring costs	(144.1)	(26.0)	(27.6)	(23.9)	(7.6)
Net gain on disposals and on the exit of businesses	0.2	43.0	91.4	5.7	15.4
Gain on amendment of post-employment benefits	63.0	–	–	–	–
Operating profit	84.7	66.9	586.0	519.0	554.2
Profit/(loss) before tax	38.4	(8.1)	525.1	448.4	483.8
Profit/(loss) from continuing operations	9.9	(46.5)	385.2	382.8	374.9
Loss from discontinued operations	(3.9)	–	(66.7)	(21.3)	(9.8)
Profit/(loss) for the period	6.0	(46.5)	318.5	361.5	365.1
Minority interests	(21.6)	(18.1)	(25.0)	(20.5)	(16.3)
(Loss)/profit attributable to equity shareholders	(15.6)	(64.6)	293.5	341.0	348.8
(Loss)/earnings per ordinary share					
Basic					
Continuing operations	(1.33)c	(7.34)c	41.38 c	43.19 c	46.49 c
Discontinued operations	(0.44)c	– c	(7.66)c	(2.54)c	(1.27)c
Total operations	(1.77)c	(7.34)c	33.72 c	40.65 c	45.22 c
Diluted					
Continuing operations	(1.33)c	(7.34)c	40.88 c	42.11 c	44.30 c
Discontinued operations	(0.44)c	– c	(7.54)c	(2.41)c	(1.12)c
Total operations	(1.77)c	(7.34)c	33.34 c	39.70 c	43.18 c
Average number of ordinary shares (millions)					
Basic	880.8	879.7	870.3	838.9	771.4
Diluted	880.8	879.7	884.0	883.8	876.4
Dividends for the period					
Per ordinary share ⁽⁴⁾	10.00c	13.02c	27.68c	27.25c	24.09c
Per ADS ⁽⁴⁾	40.00c	52.08c	110.72c	109.00c	96.36c
	As at 2 January 2010 ⁽¹⁾	As at 3 January 2009 ^{(1) (2)}	As at 29 December 2007 ^{(1) (2)}	As at 30 December 2006 ^{(1) (2)}	As at 31 December 2005 ^{(1) (2)}
Consolidated balance sheet data					
Goodwill and other intangible assets	514.0	524.7	753.1	731.4	586.3
Property, plant and equipment	1,122.8	1,167.3	1,414.4	1,360.3	1,427.9
Other non-current assets	185.9	196.3	97.2	91.4	216.5
Current assets	1,839.0	1,882.4	2,117.3	2,085.2	2,172.7
Assets held for sale	11.9	–	90.9	297.5	23.0
Total assets	3,673.6	3,770.7	4,472.9	4,565.8	4,426.4
Current liabilities	(810.1)	(761.5)	(874.9)	(843.4)	(935.8)
Non-current liabilities	(1,185.5)	(1,269.9)	(1,315.1)	(1,728.8)	(2,266.7)
Liabilities associated with assets held for sale	–	–	(28.1)	(125.5)	–
Total liabilities	(1,995.6)	(2,031.4)	(2,218.1)	(2,697.7)	(3,202.5)
Net assets	1,678.0	1,739.3	2,254.8	1,868.1	1,223.9
Share capital	79.6	79.7	65.5	62.9	55.7
Other reserves	1,457.0	1,531.1	2,072.3	1,706.2	1,085.1
Shareholders' equity	1,536.6	1,610.8	2,137.8	1,769.1	1,140.8
Minority interests	141.4	128.5	117.0	99.0	83.1
Total equity	1,678.0	1,739.3	2,254.8	1,868.1	1,223.9

⁽¹⁾ The selected financial data set out above has been extracted from the Group's consolidated financial statements for the relevant year prepared in accordance with IFRS.

⁽²⁾ Restated for the retrospective application of an amendment to IFRS 2 'Share-based Payment' (see note 2 to the Group's consolidated financial statements).

⁽³⁾ Adjusted operating profit is a non-GAAP measure that is discussed under the heading 'Explanation of Key Performance Measures' on pages 151 to 159.

⁽⁴⁾ Dividends in respect of 2007 and prior years were declared and paid in sterling and have been translated into US dollars at the exchange rate on their respective payment dates.