

Board of directors



Sir Victor Blank (59)
Chairman

Appointed to the Board in 1993 and Chairman in 2000. Chairman of the Nomination Committee. Chairman of Trinity Mirror PLC, Deputy Chairman of Coats plc and Non-Executive Director of Chubb plc. Chairman of the Industrial Development Advisory Board and of the charity WellBeing. Member of Council, Oxford University. Formerly Chairman of Charterhouse plc.



John Peace (53)
Group Chief Executive

Appointed to the Board in 1997 and Group Chief Executive in January 2000. Formerly Chief Executive of Experian. Chairman of the Board of Governors of Nottingham Trent University.



David Tyler (49) FCMA
Group Finance Director

Appointed to the Board in 1997. Formerly Group Finance Director of Christie's International plc (1989-1996) and in various financial and commercial positions at Unilever and County NatWest.



Terry Duddy (46)
Chief Executive,
Argos Retail Group

Appointed to the Board in 1998 and Chief Executive of Argos Retail Group in 2000. Formerly Chief Executive of Argos (1998-2000) and in various commercial positions at Dixons Stores Group Plc (1984-1998).



Lady Patten of Wincanton (48) Non-Executive Director

Appointed to the Board in 1997. Chairman of the Remuneration Committee. Member of the Advisory Board of Bain & Company and a non-executive director of Brixton plc, Hilton Group plc and Somerfield plc.



Sir Alan Rudge (64)
CBE, PhD, FEng, FRS
Non-Executive Director

Appointed to the Board in 1997. Chairman of the e-Commerce Developments Committee. Chief Executive of MSI Cellular Investments Holdings BV, Chairman of ERA Technology Limited and non-executive director of Marconi Plc. Formerly Deputy Chief Executive of British Telecommunications plc and formerly Chairman of WS Atkins plc.



Alan Smart (57)
(South Africa)

Chief Executive
South African Retailing
Appointed to the Board in 1996. Chief Executive of Lewis Stores since 1991.



Oliver Stocken (60)
Non-Executive Director

Appointed to the Board in April 2000. Formerly Group Finance Director of Barclays PLC (1993-1999). Deputy Chairman of 3i Group plc and non-executive director of Rank Group plc, Novar plc and Pilkington plc. Non-executive chairman of Rutland plc, Lupus Capital plc and Stanhope plc. Chairman of the Audit Committee. Chairman of the charity Children's Leukaemia Trust.



Lord Harris of Peckham
 (59) **Non-Executive Director**
 Chairman and Chief Executive of Carpetright plc. Chairman of Harris Ventures Ltd. Chairman of Prostate Cancer 'Investing In Life' Campaign and Generation Trust, Guys Hospital. Deputy Chairman NSPCC National Appeal Board and Executive Committee.



Frank Newman (60) (USA)
Non-Executive Director
 Appointed to the Board in 2001. Director of Dow Jones & Company, Korea First Bank and three Internet companies. He also sits on the advisory board of Renault and Nissan and is a member of the Board of Trustees of the Carnegie Hall Society and the Board of Overseers of Cornell University Weill Medical College. Previously served as Chairman and Chief Executive of Bankers Trust Corporation and its subsidiary Bankers Trust Company, after joining in 1996 from the US Treasury Department, where he held positions of Deputy Secretary and Chief Operating Officer.



Victor Barnett (69) (USA)
Director
 Appointed to the Board in 1987. Chairman of Burberry from 1997 to 2001. Director of Grey Global Group, Inc.

Secretary

David Morris FCA

Auditors

PricewaterhouseCoopers

Stockbrokers

Cazenove
 Merrill Lynch

Solicitors

Linklaters & Alliance
 Berwin Leighton Paisner

Registered Office

Universal House
 Devonshire Street
 Manchester M60 1XA
 Company No. 146575

Registrars and transfer office

Lloyds TSB Registrars
 The Causeway
 Worthing
 West Sussex BN99 6DA

Audit Committee

Oliver Stocken
 Lady Patten
 Sir Alan Rudge

Remuneration Committee

Lady Patten
 Sir Alan Rudge
 Oliver Stocken

Nomination Committee

Sir Victor Blank
 John Peace
 Lady Patten
 Sir Alan Rudge
 Oliver Stocken