

Consolidated cash flow statement

For the year ended 31 March 2004

	NOTE	2004 £M	2003 £M
Reconciliation of operating profit to net cash inflow from operating activities			
Operating profit		98.1	90.8
Amortisation of goodwill		10.2	11.3
Depreciation and other amortisation		23.0	19.1
Decrease in stocks		1.0	2.7
Increase in debtors		(8.4)	(0.2)
Increase in creditors		10.9	9.9
Net cash inflow from operating activities		134.8	133.6
Cash flow statement			
Net cash inflow from operating activities		134.8	133.6
Returns on investments and servicing of finance	32	(1.3)	(1.2)
Taxation		(31.3)	(31.5)
Capital expenditure and financial investment	32	(19.2)	(32.7)
Free cash flow		83.0	68.2
Equity dividends paid	9	(75.4)	(70.6)
Cash inflow (outflow) before use of liquid resources and financing		7.6	(2.4)
Management of liquid resources	32	(41.6)	(5.1)
Financing			
Shares	32	0.1	0.5
Loans	32	42.0	3.9
Increase (decrease) in cash in the year		8.1	(3.1)
Reconciliation of net cash flow to movement in net debt			
Increase (decrease) in cash		8.1	(3.1)
Management of liquid resources		41.6	5.1
Financing – loans		(42.0)	(3.9)
Change in net debt relating to cash flows		7.7	(1.9)
Translation differences		4.7	8.0
Decrease in net debt for the year		12.4	6.1
Net debt at the beginning of the year		(46.9)	(53.0)
Net debt at the end of the year	33	(34.5)	(46.9)

The notes on pages 41 to 56 form part of these accounts.