## **CONSOLIDATED CASH FLOW STATEMENT**

for the year ended 31 December 2005

|   | 2005<br>£m | As r |
|---|------------|------|
| Cash flows from operating activities                                    |            |      |
| Reconciliation of profit to operating cash flows                        |            |      |
| Profit for the period   | 477.5      | 2    |
| Add back:   |            |      |
| Taxation  | 25.8       |      |
| Depreciation  | 10.4       |      |
| Amortisation  | 11.4       |      |
| Interest income   | (28.2)     | (    |
| Interest expense  | 15.5       | ,    |
| Net financing costs – pension schemes                                   | 2.5        |      |
| Net financing costs – other than interest                               | 19.1       |      |
| Share in profits from associates and joint ventures                     | (13.2)     |      |
| Income from fixed asset investments                                     | (3.0)      |      |
|   |            |      |
| Profit on disposals   | (417.0)    | (    |
| Non-recurring reorganisation and restructuring costs                    | 37.2       |      |
| Amounts written off investments   |            |      |
|   | 138.0      | 1    |
| Payments against provisions   | (19.9)     | (    |
| Additional pension contributions  | (17.2)     |      |
| Other non-cash items  | 4.1        |      |
| (Increase)/decrease in inventories                                      | (6.2)      |      |
| (Increase)/decrease in trade and other receivables                      | (17.1)     |      |
| Increase/(decrease) in trade and other payables                         | 18.4       |      |
| Cash generated from operations  | 100.1      | 1    |
| Interest received   | 19.9       |      |
| Interest paid   | (16.4)     | (    |
| Taxation paid   | (17.4)     | (    |
| Dividend received from joint ventures and associates                    | 2.8        |      |
| Income from investments   | 3.0        |      |
| Net cash flows from operating activities                                | 92.0       | 1    |
| Cash flows from investing activities                                    |            |      |
| Acquisition of interests in subsidiaries, net of cash acquired          | (115.6)    | (1   |
| Sale of discontinued operations   | 437.4      | ( )  |
| Purchase of property and equipment                                      | (9.7)      |      |
| Proceeds on sale of property and equipment                              | 6.3        |      |
|   | 300.3      |      |
| Sale/(purchase) of interests in associated companies and joint ventures |            |      |
| Proceeds from sale of investments                                       | 42.8       |      |
| Net cash flows from investing activities                                | 661.5      | (1   |
| Cash flows from financing activities                                    |            |      |
| Proceeds from issuance of ordinary share capital                        | 18.2       |      |
| Return of capital to shareholders (including costs)                     | (16.8)     |      |
| Dividend paid to shareholders   | (337.8)    | (    |
| Dividend paid to minority interests                                     | (1.9)      | ,    |
| Investment in own shares – ESOP   | (7.4)      |      |
| Decrease in borrowings  | - ·-/      | (    |
| Repurchase of bonds   | (273.2)    | (    |
| Net cash flows from financing activities                                | (618.9)    | (1   |
| Net decrease in cash and cash equivalents                               | 134.6      | (1   |
| Net foreign exchange difference   | 11.4       |      |
| Cash and cash equivalents at 1 January                                  | 336.6      | 4    |
|   |            |      |
| Cash and cash equivalents at 31 December                                | 482.6      | 3    |